



Co-funded by the  
Erasmus+ Programme  
of the European Union

## TEMPLATE OF FORESIGHT COURSES REVIEW RESULTS

### *beFORE - Becoming-Oriented Entrepreneurs in universities and companies*

Project funded by European Commission Erasmus + Programme – Key Action 2  
Knowledge Alliances - Agreement n. 2016 - 2858 / 001 - 001 Project n. 515842-EPP-1-2016-1-PL-EPPKA2-KA

for practices outside higher education offer aiming at the identification of core foresight and innovation/entrepreneurship competences

**Guidelines:** The aim of this template is to identify core foresight and innovation/entrepreneurship competences in relation to knowledge, skills and social competences that a future-oriented manager should possess. The source of data for the analysis are syllabuses of courses/trainings, courses' webpages, content of the courses outside higher education offer on subjects such as foresight, technology management, entrepreneurship and innovation (or closely related to). The number of the courses to be analysed is motivated by their availability.

<b>A name of the subject/course</b>	Complexity, Cynefin and Agile Masterclass with Dave Snowden <i>e.g. strategic foresight, technology analysis, innovation management</i>		
<b>A name of tertiary education institution or research institution</b>	Cognitive Edge <i>e.g. Warsaw University of Technology</i>		
<b>A country</b>	USA		
<b>A city</b>	Multiple		
<b>A name of a department (if applies)</b>	<i>e.g. The Management Department of Warsaw University of Technology</i>		
<b>A field of study</b>	<i>e.g. management, logistics, production engineering, biotechnology</i>		
<b>A type of study</b>	Stationary		
<b>A type of course</b>	Master degree		
<b>A person teaching the subject (name and surname)</b>	Dave Snowden		
<b>Core foresight and innovation/entrepreneurship competences in relation to knowledge</b>	Complexity thinking Cultural change Uncertainty Sense-making of the complexity		
<b>Core foresight and innovation/entrepreneurship competences in relation to skills</b>	Ability to apply complexity thinking in leadership and management Responsivity to changing and uncertain conditions		
<b>Core foresight and innovation/entrepreneurship competences in relation to social competences</b>	Effective work Improvement of decision-making		
<b>Key words to be searched for in the syllabuses</b>	Select the CHECK BOXES below (you can choose more than one option) or you are free to add a new key word relevant to the analysis		
	<input checked="" type="checkbox"/> foresight	<input checked="" type="checkbox"/> innovation	<input type="checkbox"/> technology management
	<input type="checkbox"/> futures studies	<input type="checkbox"/> open innovations	<input type="checkbox"/> technology assessment
	<input checked="" type="checkbox"/> corporate foresight	<input type="checkbox"/> radical innovations	<input checked="" type="checkbox"/> network analysis
	<input checked="" type="checkbox"/> strategic foresight	<input type="checkbox"/> incremental innovations	<input type="checkbox"/> entrepreneurship



Co-funded by the  
Erasmus+ Programme  
of the European Union

	<input type="checkbox"/> anticipatory intelligence	<input type="checkbox"/> new business models	X leadership
	<input type="checkbox"/> ambidexterity	<input type="checkbox"/> industrial revolution 4.0	X uncertainty
	Management		
<b>Other observations or comments</b>	Link to the course: <a href="https://cognitive-edge.com/events/agile-guragon-masterclass-cynefin-complexity-agile-practitioners/">https://cognitive-edge.com/events/agile-guragon-masterclass-cynefin-complexity-agile-practitioners/</a>		