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## TEMPLATE OF CROSS-LITERATURE REVIEW RESULTS

### *beFORE - Becoming-Oriented Entrepreneurs in universities and companies*

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for top publications presenting core foresight and entrepreneurial competences excluding domestic publication  
Analysis of at least 10 publications

**We would like to direct your attention that filling the last page in this questionnaire is obligatory**

**Guidelines:** The aim of this template is to identify core foresight and innovation/entrepreneurship competences in relation to knowledge, skills and social competences that a future-oriented manager should possess. The source of data for the analysis are key books in the field and the other printed works on foresight and entrepreneurship (even popular-scientific studies), as well as peer review articles coming from leading journals such as *Technological Forecasting and Social Change*, *Futures*, *Long Range Planning*, to name but a few. Each partner involved in the task (universities) is free to select at least ten articles/books on the subject matter. The partners are also free to add any relevant articles/books. In the first place, we suggest to work on the publications which deal with the convergence among futures studies, entrepreneurship and innovation. In case of difficulty with the identification of core foresight and innovation/entrepreneurship competences in these sources, we suggest to work on the articles/books from three fields of expertise (namely foresight, entrepreneurship and innovation) separately.

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<b>Title of the publication</b>	<i>Service economy, knowledge, and the need for T-shaped innovators</i>
<b>Journal title*</b>	World Wide Web
<b>Number of journal*/year of publication/pages</b>	11280/1998 /
<b>Database of the scientific article's retrieval*</b>	Springer links
<b>Keywords (or phrases) by which the publication was identified</b>	service economy, knowledge, T-shaped, viable system approach, dynamic capabilities, competences, distributed technologies
<b>Main keywords/phrases of the publication</b>	Theoretically and conceptually discuss the knowledge endowment required to a 'T-shaped' innovator, focus is on the notion of dynamic capabilities as characterizing the human side of service innovation.
<b>Core foresight and entrepreneurial competences</b>	1) <i>Lateral thinking</i> 2) <i>Knowledge seeking capabilities</i> 3) <i>Open-mid gift</i> 4) <i>Wishful gift</i> 5) <i>Social intelligence</i> 6) <i>analytic thinking</i> 7) <i>vertical learning (deep in at least one discipline)</i>
<b>Convergence among futures studies and entrepreneurship</b>	
<b>Convergence among futures studies and innovation</b>	T-shaped innovators role in the future service economy, point out especially lateral thinking and social intelligence among owning deep knowledge on 1 discipline.
<b>Convergence among futures studies and entrepreneurship and innovation</b>	
<b>Main highlights of the article (in bullets, up to 2500 characters including spaces)</b>	The paper findings provide a taxonomy of T-shaped innovators' capabilities that turn out to be more and more crucial to develop innovation in a context of growing complexity. Finally, it moves on to discuss the organizational and technological aspects of management of T-shaped innovators, outlining some managerial implications and future research paths.
<b>Other observations or comments</b>	The paper defends the fact of needs of T-shaped innovators in the future organisation

\*Fill the following fields for the articles exclusively